

**GOVERNMENT OF THE DISTRICT OF COLUMBIA**  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



**C E R T I F I C A T E**

**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this **CERTIFICATE OF ORGANIZATION** is hereby issued to:

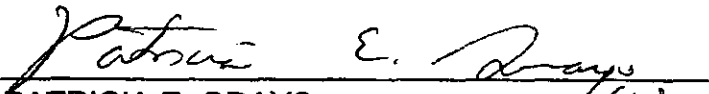
**WASHINGTON RESEARCH & ANALYSIS, LLC**

**IN WITNESS WHEREOF I** have hereunto set my hand and caused the seal of this office to be affixed as of the **5th** day of **November, 2010**.

LINDA K. ARGO  
Director

HSD/CES/REGISTRATION UNIT  
2010 DEC 28 PM 2:21

Business and Professional Licensing Administration

  
PATRICIA E. GRAYS  
Superintendent of Corporations  
Corporations Division

Adrian M. Fenty  
Mayor



**DEPARTMENT OF CONSUMER & REGULATORY AFFAIRS  
District of Columbia Government**

**Corporations Division**

**Articles of Organization for Domestic Limited Liability Company (LLC)**

**Form DLC-1, Version 2, July 2010**

Under Title 29, Chapter 10 of the District of Columbia Official Code (the DC Limited Liability Company Act of 1994), the organizer named below adopts these following Articles of Organization:

1. Name the limited liability company. The name must include: LLC or Limited Liability Company, or Professional Limited Liability Company or PLLC.  Washington Research & Analysis, LLC	2. Effective date is the date articles are delivered for filing.  3. Your signature on this form indicates that the articles exist in perpetuity.
---	---

4. Describe the company's purpose. If banking is part of the purpose, attach the DISB consent form.

Research and analysis.

5. Give the name and registered office address (not a PO Box) of the Registered Agent (RA) in the District.

Michael Gould 1729 Church Street, N.W., Apt. 2, Washington, D.C. 20036

6. Principal Place of business.

1729 Church Street, N.W. Apt. 2, Washington, D.C. 20036

7. **General Partnership / Limited Partnership Conversions only:** This limited liability company formerly was the general partnership/limited

liability partnership known as \_\_\_\_\_, which was converted to a limited liability company.

8. **PROFESSIONAL LIMITED LIABILITY COMPANIES (PLLC):** All PLLC organizers, members and managers are licensed to provide the professional services for which company is organized.

9. Give the title, name and address of all managers and members of the limited liability company.

Title	Name	Address
Managing Member	Michael Gould	1729 Church Street, N.W., Apt. 2, Washington, D.C. 20036

If you sign this form, you agree that you understand that anyone who makes a false statement anywhere on it can be punished by criminal penalties of a fine up to \$1000, imprisonment up to 180 days, or both, under DCOC § 22-2405.

All Organizers (add more sheets, as needed)	Physical Address	Date	Signature
Michael Gould	1729 Church Street, N.W., Apt. 2, Washington, D.C. 20036	11/5/10	Michael Gould

Mail all forms and required payment to:

Department of Consumer and Regulatory Affairs  
Corporations Division  
PO Box 92300  
Washington, DC 20090  
Phone: (202) 442-4400



**DEPARTMENT OF CONSUMER & REGULATORY AFFAIRS  
District of Columbia Government  
Corporations Division**

**Registered Agent Written Consent  
Form RA-1, July 2010.**

Use this form to appoint a Registered Agent for an entity. Choose Option A or B, but not both. There is no filing fee for this form. Under DC Official Code (DCOC) Titles 29 and 41, a Registered Agent (RA) must be:

- A bona fide resident of the District of Columbia (District), or
- A for-profit corporation, authorized by articles of incorporation or certificate of authority to act as agent.

Limited Liability Companies (LLCs) and Limited Liability Partnerships (LLPs) may not act as RAs.

RA's address must be physical street address in the District of Columbia.

**Entities may not act as their own RAs.**

**A. By a District of Columbia resident:** I, a bona fide District resident, consent to act as a RA for the entity below.

<b>Name of Resident</b>	<b>Address of Resident</b>
Michael Gould	1729 Church Street, N.W., Apt. 2, Washington, D.C. 20036
<b>Entity Name</b>	<b>Signature</b>
Washington Research & Analysis, LLC	<i>Michael Gould</i>

**B. By a legally authorized corporation:** The authorized corporate Registered Agent in the District, by the signatures of its President/Vice-President and Secretary/Assistant Secretary, agrees to act as RA for the entity below.

<b>Name of RA Corporation</b>	<b>Address</b>
<b>Entity Name</b>	
<b>President or Vice-President</b>	<b>Signature</b>
<b>Secretary or Assistant Secretary</b>	<b>Signature</b>

If you sign this form, you agree that you understand that anyone who makes a false statement anywhere on it can be punished by criminal penalties of a fine up to \$1000, imprisonment up to 180 days, or both, under DCOC § 22-2405.

**Mail all forms and required payment to:**

Department of Consumer and Regulatory Affairs  
Corporations Division  
PO Box 92300  
Washington, DC 20090  
Phone: (202) 442-4400

Please check [dcra.dc.gov](http://dcra.dc.gov) to view organizations required to register, to search business names, to get step-by-step guidelines to register an organization, to search registered organizations, and to download forms and documents. Just click on "Corporate Registrations."